

Date: Friday, 26 February 2016

Time: 9.30 am

Venue: Shrewsbury Room, Shirehall, Abbey Foregate, Shrewsbury, Shropshire,  
SY2 6ND

Contact: Karen Nixon, Committee Officer  
Tel: 01743 257720  
Email: [karen.nixon@shropshire.gov.uk](mailto:karen.nixon@shropshire.gov.uk)

## HEALTH AND WELLBEING BOARD

### TO FOLLOW REPORT (S)

#### **5 Whole System Approach Including Sustainable Transformation Plan (STP) and HWB Strategy. (Pages 1 - 14)**

A presentation will be made.

Contact: Clive Wright, Chief Executive, Shropshire Council, Tel 01743 252007  
or Brigid Stacey, Acting Accountable Officer, Shropshire CCG, 01743 277581.

**This page is intentionally left blank**

# Whole System Approach including - Shropshire and Telford and Wrekin Sustainability and Transformation Plan (STP)

Brigid Stacey  
Acting Accountable Officer - CCG  
Clive Wright  
Chief Executive – Shropshire Council



# Taking a whole system approach

- \* What do we need to consider? What are the vehicles to deliver a whole system approach?
  - \* HWB Strategy (evidence and delivery)
  - \* Sustainable Transformation Plans
  - \* Future Fit
  - \* One Estate
  - \* Better Care Fund
  - \* Integration
  - \* Finance
  - \* Community Development/ Resilience
  - \* People – business – services

# Introduction to the STPs

The last spending review set out the basis for:

- \* Implementation of the “Five Year Forward View”
- \* Restoring and maintaining financial balance to the NHS
- \* Delivery of core access and quality standards for patients



# What we have to do?

- \* Following the spending review we now have national guidance outlining the requirement to:
  - Develop a Five Year STP, based on local health and social care systems and delivering the Five Year Forward View.
  - Develop a one year operational plan for each organisation, consistent with the STP – a year of stabilisation.
- \* STPs are to be submitted by the 30 June 2016 and will be formally assessed in July 2016.

# Context of the STPs

- \* Planning by individual institutions increasingly supplemented with planning by place for population
- \* System leadership will be needed and involve:
  - Local health and social care leaders coming together as a team
  - Developing a shared vision with the local community
  - Setting out a programme of activities to make the STP happen
  - Implementation of the plan once it is written
  - Learning and adapting to develop the right solution
- \* Engaging and iterative process that harmonises the energies of clinicians, patients, carers and citizens and local community partners.
- \* Must cover all areas of CCG and NHS England spend as well as relevant local authority services reflecting health and wellbeing strategies.

# Access to Transformation Funding

- \* For the first time the planning process will have significant central money attached
- \* STP will be the single application and approval process for transformation funding for 2017/18 onward
- \* This protected funding is for initiatives such as the spread of new care models, technology roll out, prevention etc
- \* The criteria to assess STPs will include:
  - Scale of ambition, track record of progress already made
  - Clear and powerful vision with a coherent story across the system
  - The reach and quality of the local process
  - The strength and unity of the local system leadership and partnerships
  - Confidence that there is a clear sequence of implementation actions



# Context of STPs

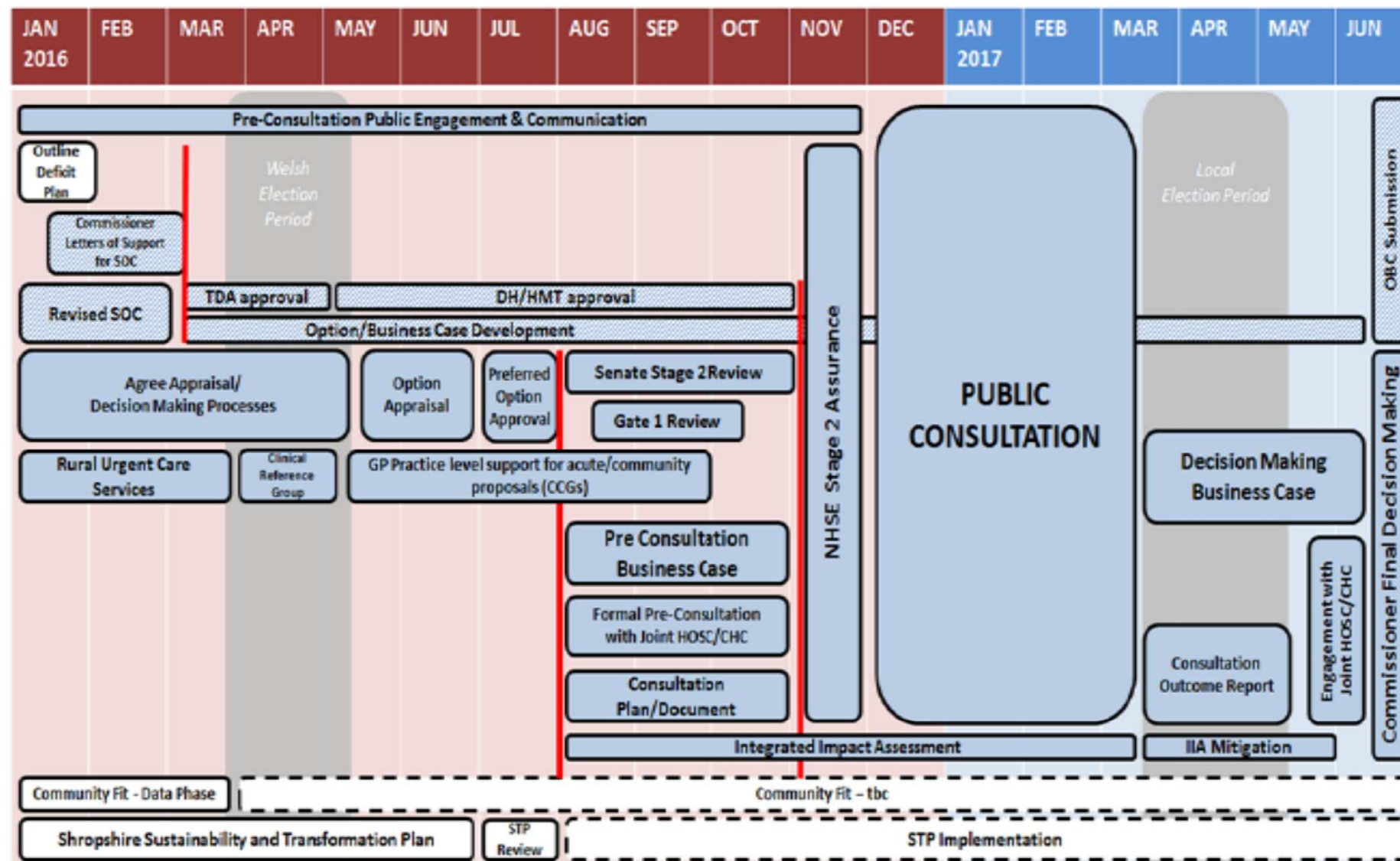
- \* A clear overall vision and plan for the area
- \* System wide local financial sustainability plans covering providers and commissioners
- \* Agreement of the transformation footprint
- \* Clear plan for the radical upgrade in prevention, patient activation, choice and control and community engagement – how we will close the health and wellbeing gap
- \* New care model development, improving against clinical priorities and rollout of digital healthcare – how we will drive transformation to close the care and quality gap
- \* Achieving financial balance around the local systems and improve the efficiency of NHS services

# What are we doing in Shropshire and Telford and Wrekin?

- \* We can build on much of what we have already started:
  - HWB Strategies – Shropshire and T&W
  - Future Fit
  - Community Fit
  - Deficit Reduction Plan
  - Primary Care Strategies
  - Rural Urgent Care Services
- \* We need to bring all the above together to tell a coherent story of our vision and what we want to achieve
- \* It is early days, but we have established an STP Partnership Board with membership of Chief Officers across the health and social care system
- \* We will not be creating a whole new bureaucracy for the STP because what we have in place still holds good
- \* This is an opportunity to respond to what people have been saying we need to do – a whole system plan
- \* We will continue to develop our thinking and methodology in partnership with all our stakeholders



# HIGH LEVEL CRITICAL PATH – DEADLINE PERSPECTIVE



Latest dates for delivering  
 critical path

Within Scope -  
 managed directly

9

Within Scope -  
 managed as interdependency

Outside Scope -  
 managed as interdependency

# Alignment of Future Fit and STP



## STRATEGIES



## WORKSTREAMS



STP Content Sources

Future Fit   STP   Other

# Visioning

- \* HWBB Vision – Shropshire
  - \* For Shropshire people to be the healthiest and most fulfilled in England
- \* HWBB Vision - Telford
  - \* Together we will work to enable people in Telford and Wrekin to enjoy healthier, happier and longer lives
- \* **STP Visioning Event -**
  - \* Healthiest and Happiest People?



Individual organisation visions/missions are as follows:

- **RJAH:** To be the leading centre for high quality, sustainable orthopaedic and related care achieving excellence in both experience and outcomes for our patients
- **SaTH:** Our vision is to ensure that the interests of our patients, and providing the best possible care to them, are at the heart of everything that we do
- **Shropshire CCG:** To have the courage to develop a health system that empowers the delivery of excellent outcomes founded on individual relationships which nurture compassion, respect and dignity
- **SSSft:** To be positively different through positive practice and positive partnerships
- **Telford and Wrekin CCG:** Working with our patients, Telford and Wrekin CCG aspires to have the healthiest population in England. Healthier, Happier, Longer

# Questions

**This page is intentionally left blank**